

# Incident Response



Is Your CSIRT Program  
Ready for the 21<sup>st</sup> Century?

## SECURITY RISK MANAGEMENT

Having a Disaster  
Recovery Plan is only  
half the battle.

We'll help with  
the other half.



DATA DESTRUCTION  
CERTIFIED, COMPLETE

COMPUTER FORENSICS  
INVESTIGATIONS, INCIDENT RESPONSE

DATA RECOVERY  
DATA LOSS, PHYSICAL DAMAGE

E-DISCOVERY/LITIGATION SUPPORT  
RESTORE, SEARCH, ORGANIZE, DELIVER

SECURITY RISK MANAGEMENT  
IT ASSESSMENTS, AUDITS

IT ASSET MANAGEMENT  
EQUIPMENT DEPLOYMENT

## UPCOMING EVENTS



[The Thirteenth Annual International Techno Security Conference will be held June 5-8 in sunny Myrtle Beach at the Myrtle Beach Marriott Resort.](#)

June 5, 2011 to June 8, 2011

## BACKUP TAPE RESTORATION



Would you rather have a  
**ROOT CANAL**  
than deal with old  
**backup tapes?**

## LATEST

[Click here](#) to hear Angie Singer Keating's March 2011 interview on RIMproReport. (Interview begins 11 minutes into the recording.)



[Sign up](#) to download a PDF of our ITAM Vendor Due Diligence Checklist.

[Sign up](#) for our email newsletter and receive the Cell Phone/PDA Policy checklist.

# Traditional Response Concepts

## Technical Incidents Requiring Technical Responses

**Virus/  
Malware**

**Contain**

**Prevent  
Spreading**

**Analyze  
Impact**

**Network  
Intrusion**

**Secure the  
Perimeter**

**Harden  
the  
Perimeter**

**Disaster  
Recovery**

**Hot/Warm  
Cold Sites**

**Recovery  
Point  
Objectives**

**Equipment  
Issues**

**Lost/  
Stolen  
Equipment**

**Employee  
Misconduct**

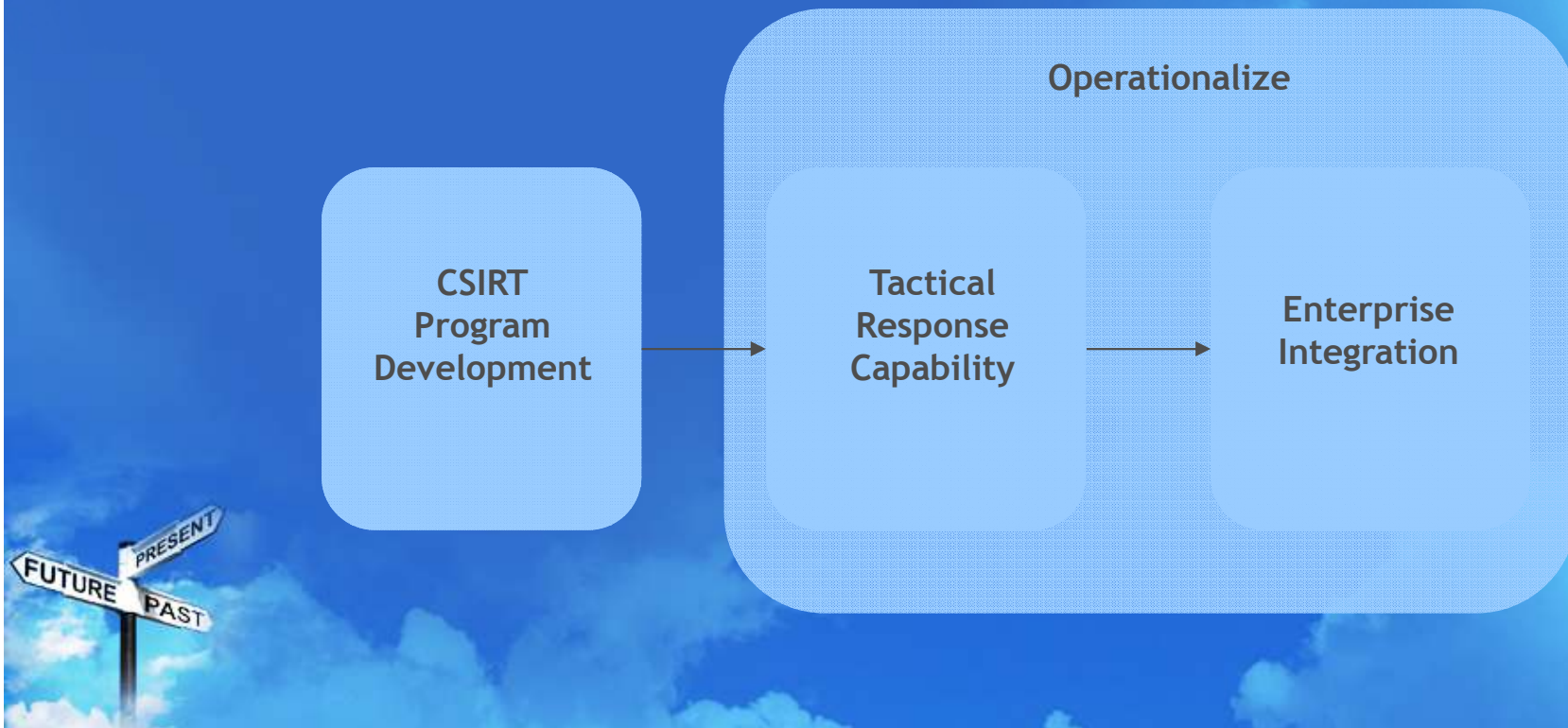


# Today's Response Concepts

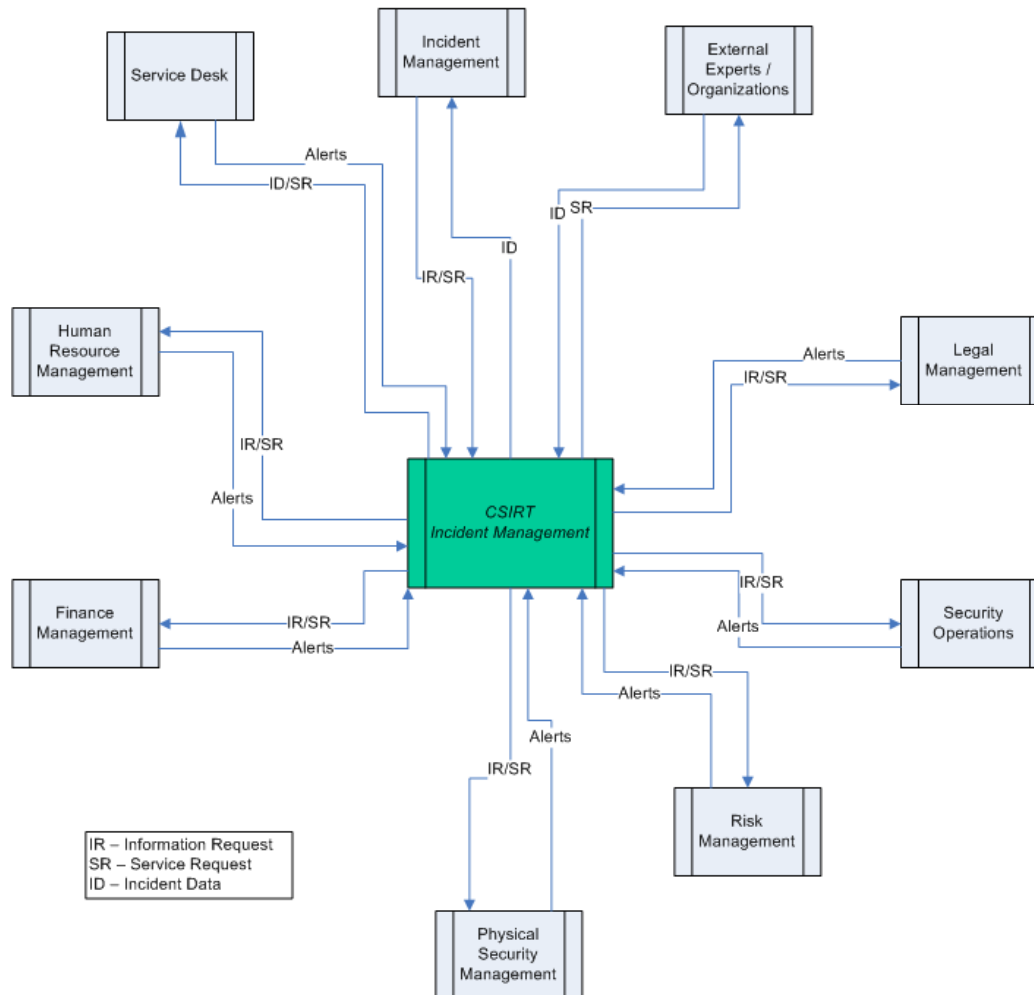


# Phase Overview

- An incident response program should be assembled in phases that when completed will produce a holistic capability that can service organizational requirements.



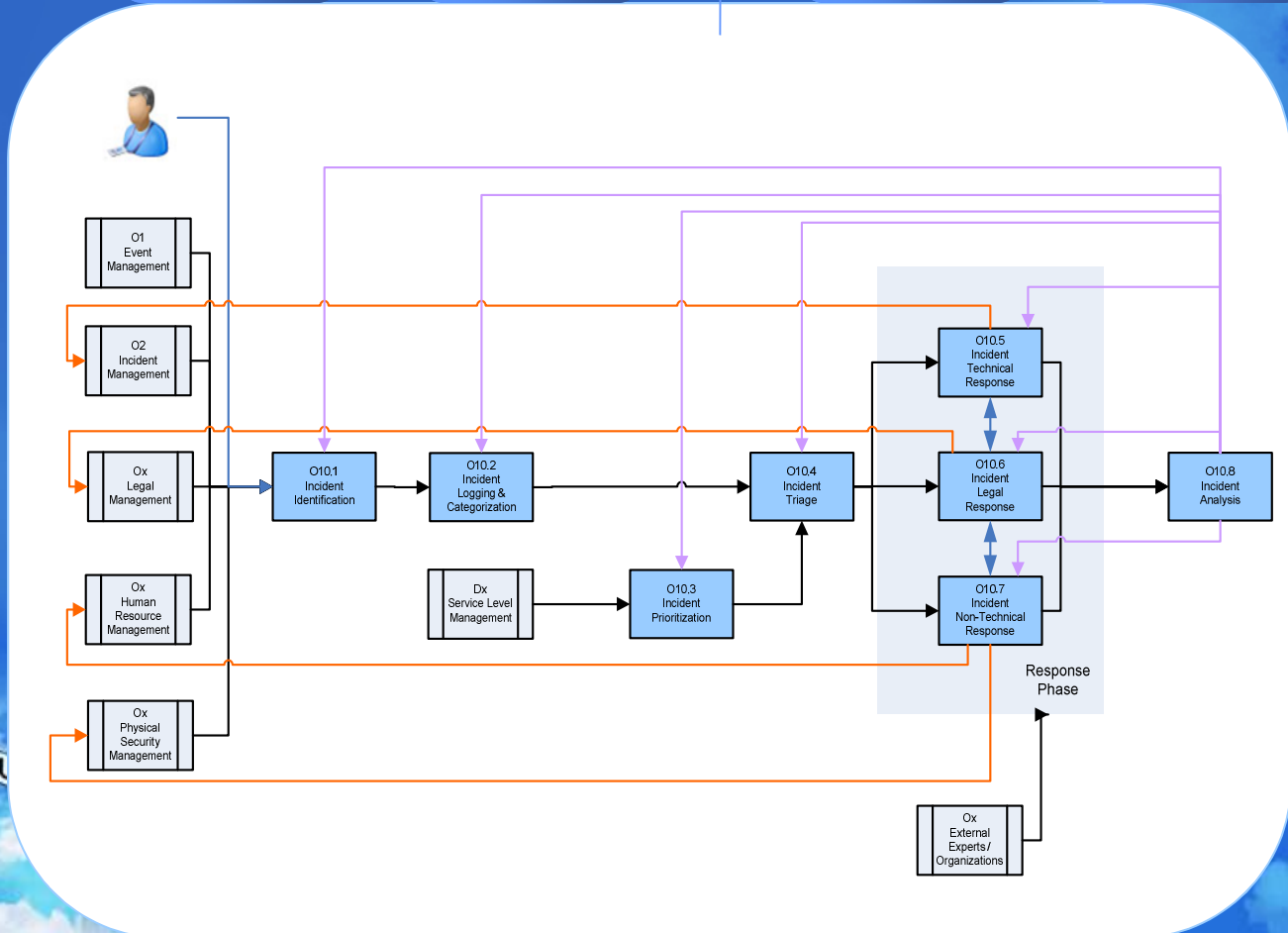
# PHASE 1: CSIRT program development - process integration



A CSIRT incident management process must describe the relationship with:

- ❑ Current corporate incident management process; and
- ❑ Other corporate business processes that will require interaction.

# PHASE 1: CSIRT program development - CSIRT process



The major elements of a CSIRT process must be defined, with each of the elements having accompanying detailed procedures.

# PHASE 1: CSIRT program development - incident ingress process

An incident's priority can be determined by establishing the highest level of impact on the organization using an established matrix.

	LOW (SLA – 24 hrs)	MEDIUM (SLA – 8 hrs)	HIGH (SLA – Immediate)
Financial	Little to None	\$100K to \$250K	> \$250K
Reputation	Little to None	Localized	Widespread
Regulatory	Minor to No Infringement	Significant Infringement without PII of PCI Data Disclosure	Disclosure of PII or PCI Information, Requiring Either Internal or External Notification
Operational	Little to None	Localized and/or Moderate Impact	Widespread and/or Severe Impact
Legal	Little to None	Legal Action (civil and/or criminal) Unlikely Direct Request by Legal Department	Legal Action (civil and/or criminal) Likely
Policy	Minor to No Infringement	Inappropriate but Not Malicious	Suspected Malicious Intent
Application	N/A	N/A	PCI, PII Data Bearing





# PHASE 1: CSIRT program development - incident ingress process

Now a CSIRT process can effectively utilize a Reporting Escalation Matrix to ascertain which departments should receive immediate alerts about an incident.

	LOW (SLA – 24 hrs)	MEDIUM (SLA – 8 hrs)	HIGH (SLA – Immediate)
Financial	CSIRT	RMC	Legal and Finance
Reputation	CSIRT	RMC	Global Communications
Regulatory	CSIRT	RMC and Legal	Global Communications
Operational	CSIRT	Security Operations, GIS and RMC	GIS Major Incident
Legal	CSIRT and RMC	Legal	Legal
Policy	CSIRT	RMC and Human Resources	Legal
Applications	N/A	Affected Asset Owner(s)	Affected Asset Owner(s)



# PHASE 1: CSIRT program development - incident handling process

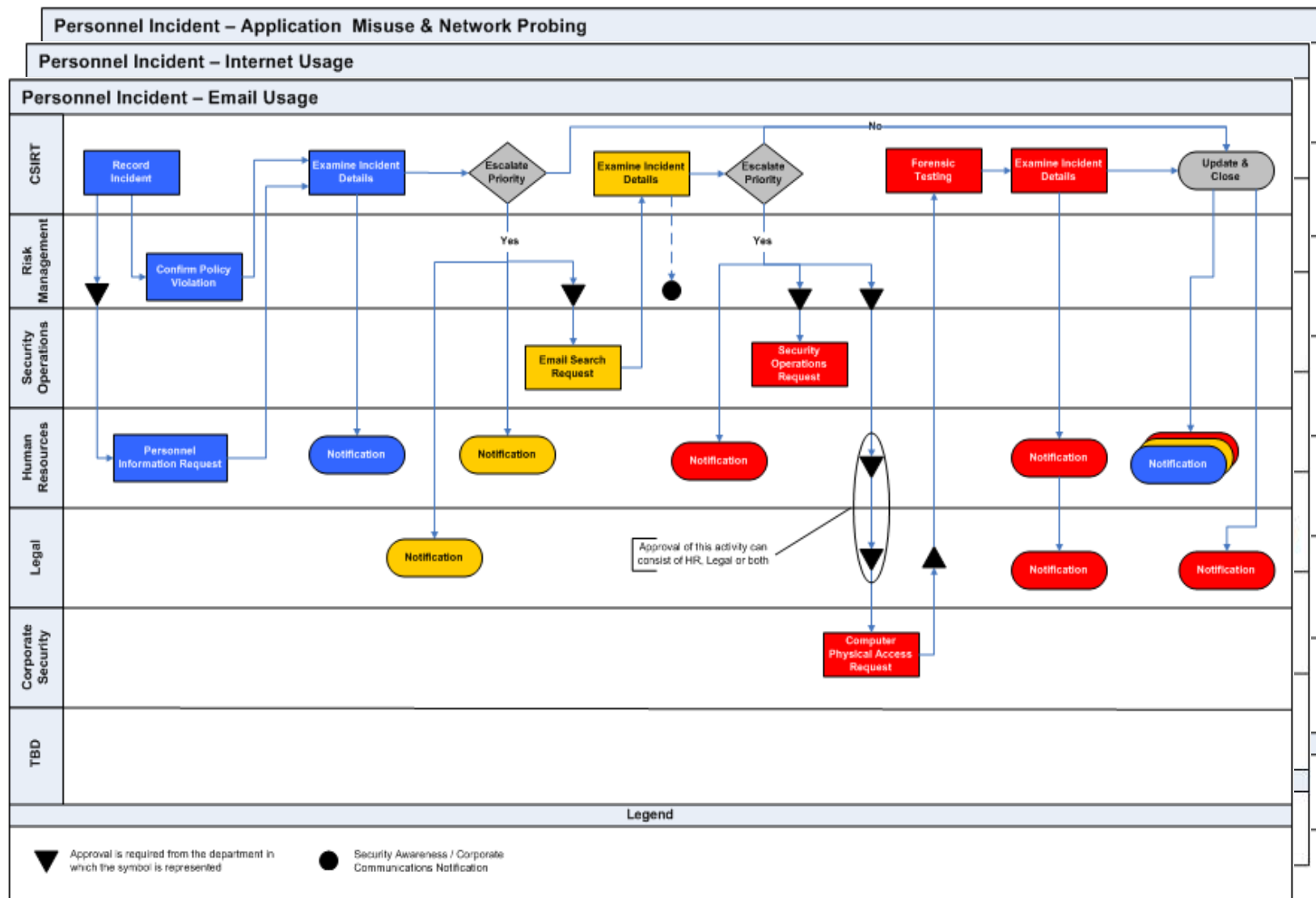
Once an incident has been properly categorized, utilizing a response matrix ensures that incidents are handled in a standard and repeatable fashion.

CSIRT Prescribed Response Actions Based Upon Incident Type and Priority

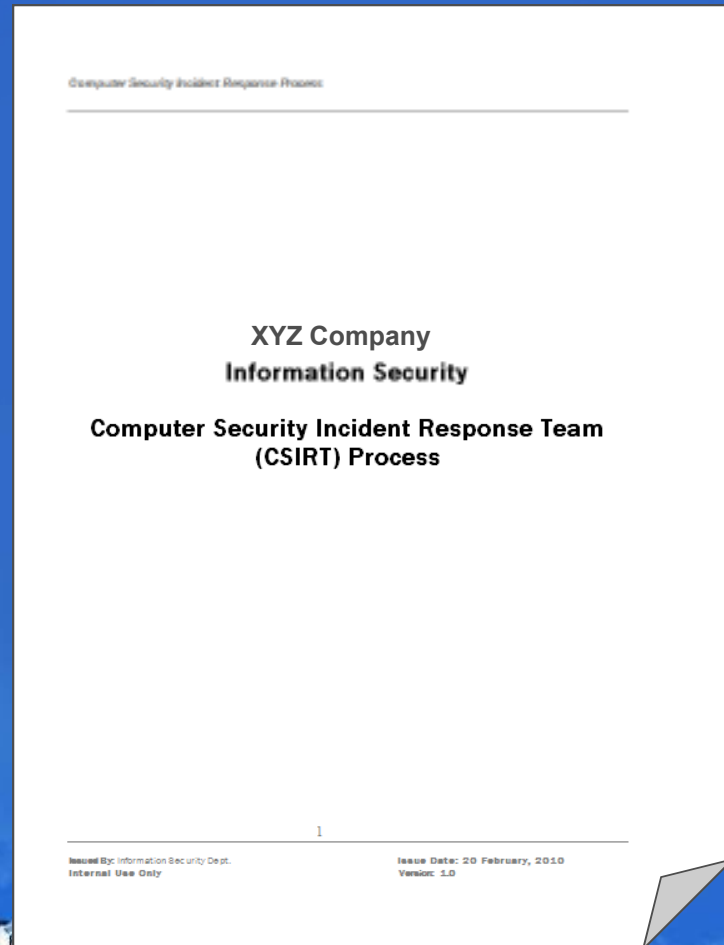
		Technical Response					Non-Technical Response					Legal Response				
		Deactivate Physical Access(es)	Deactivate Logical Access(es)	Perimeter Defense Modification	Computer / System Examination	Computer / System Re-image / Restore	Human Resource Examination	Security Resource Referral	Corporate Communications Referral	Security Policy Referral	Legal Referral	Third Party Referral	Seize and/or Image Computer	Computer Forensics		
Personnel	Email Usage		X			X	X	X	X			X		X	X	
	Internet Usage		X	X		X	X	X				X		X	X	
	Workstation Usage		X			X	X	X	X	X		X		X	X	
	Application Misuse					X	X				X	X		X	X	
	Network Probing		X			X	X	X				X		X	X	
External Internet	Email Spamming				X				X			X	X			
	Network Probing				X							X	X			
	Denial of Service				X							X	X			
	Logical Attack				X				X			X	X			
Legal Support	Legal Hold					X			X					X		
	Forensic Request							X	X					X	X	
	Outside Legal Support					X						X	X			
Loss of Equipment	Computing Equipment Loss	X	X					X	X			X	X			
	Electronic Media Loss	X	X					X	X			X	X	X		
	Paper Media Loss							X	X			X	X			

X Actions to be considered for high, medium, and low priority incidents  
X Actions to be considered for medium, and low priority incidents  
X Actions to be considered for low priority incidents

# PHASE 1: CSIRT program development - incident handling process



# PHASE 1: CSIRT program development - documentation



The result is a codified, documented process guide that serves multiple functions.

- Reference for both incident responders and various organizational departments
- Satisfies regulatory requirements
- Evidence documentation for internal and external audits



## PHASE 2: Tactical response capability - relationships



Once an organization develops its response program, it will find it necessary to establish relationships with key departments and third parties. Communication with these entities must be governed by processes and necessary approvals to ensure that sensitive information is handled appropriately.



## PHASE 2: Tactical response capability - logging and tracking

Issues

Filter by Opened Date: [dropdown]

### Computer Security Incident Response

Title: Winter Park Police Department

Assigned To: Tray Guern [Add] [Edit] Status: Closed [dropdown]

Opened By: Jeff Lombard [Add] [Edit] Category: Application Misuse [dropdown]

Opened Date: 17-Jan-08 Priority: [2] Normal [dropdown]

Case Number: 011708-01 Issue ID: +

Summary | History | Identification | System Information | Containment | Vulnerability Testing | Evidence | Forensics

An individual by the name of Mr. Cavanaugh reported to the Winter Park Florida Police Department that a fraudulent charge has been made on his credit card. The charges were associated with purchases made on the Mac on-line website.

Tasks:

- Create New Issue
- Delete Current Issue
- Browse All Issues
- Search Issues
- View Charts
- View Reports

Setup:

- Edit Contacts
- Edit Status
- Edit Categories
- Edit Priorities
- Edit Reports

Print Case File

Export Case File

Email Case File

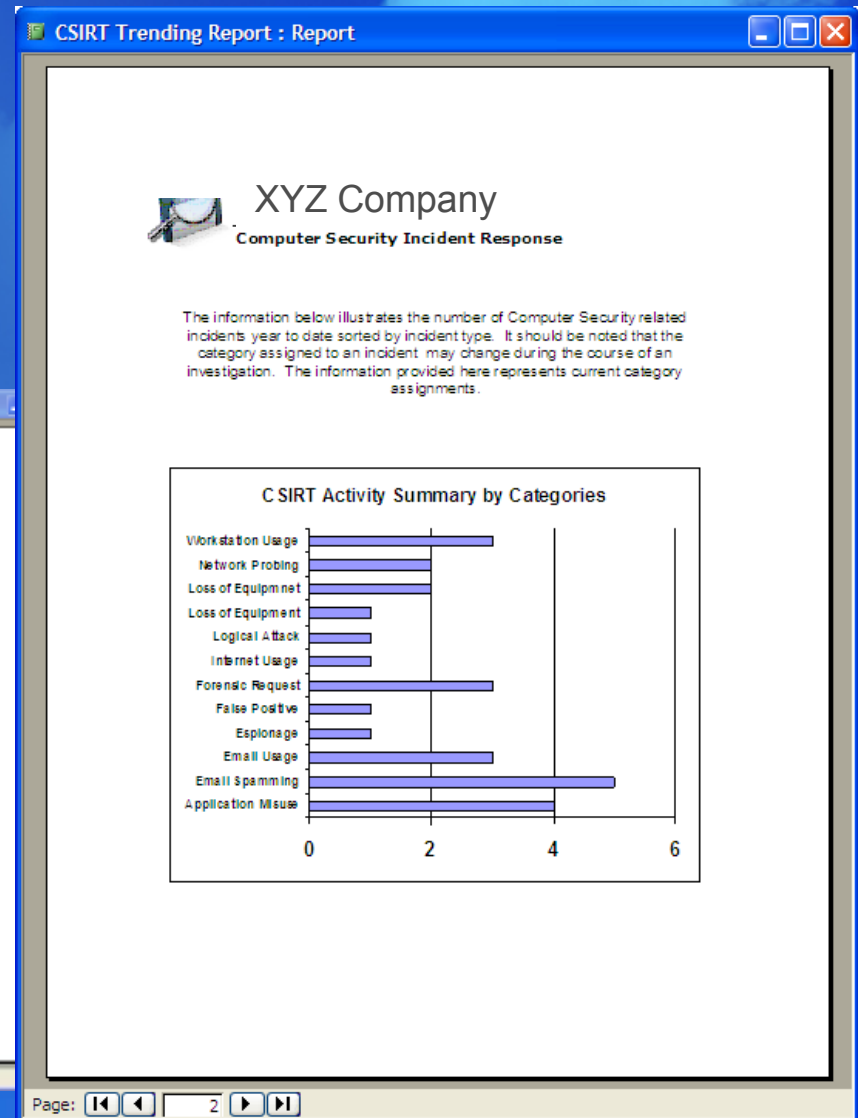
Records: [list] of 27

An organization should establish at least a basic mechanism to document computer security related incidents. Additionally, any captured or stored evidence should be tracked to facilitate compliance with record retention policies.



# PHASE 2: Tactical response capability - reporting

Basic status and trending reports should be made available to appropriate management personnel.



## PHASE 3: Enterprise incident management

While not necessary for an organization's CSIRT to be effective, maximum efficiency can be achieved by employing an enterprise solution; one that is specifically designed to support incident response case management. Key benefits include:

- Electronic manifestation of documented CSIRT process
- Promotes and ensures proper approvals for CSIRT member actions
- Facilitates inter-departmental and team communications
- Centralized repository for case information
- Real time documentation associated with all actions taken





## PHASE 3: Enterprise incident management

Incident Summary | Workflows and Tasks | Collaboration | Evidence | History | Comments | Documents



Serving as the central repository for all CSIRT incidents, an application has the ability to capture a variety of case related information including:

- Collaboration** - dialogs initiated from within the application, whether email or chat, can be included in the case archives
- Evidence** - Automatically document all collected evidence
- History** - A complete case history is assembled in real time
- Comments** - Case coordinators have the ability to append comments at any time to the case file
- Documents** - Files can be uploaded and stored within the case file



NIST SP 800-61

**National Institute of Standards and  
Technology**

**Computer Security Incident Handling Guide**

Revision 2 – August 2012



# Organizing a response capability

- Establish a formal incident response capability.
- Create an incident response policy.
- Develop an incident response plan based on the incident response policy.
- Develop incident response procedures.
- Establish policies and procedures regarding incident-related information sharing.



## Organizing a response capability (con't)

- Provide pertinent information on incidents to the appropriate organization.
- Consider the relevant factors when selecting an incident response team model.
- Select people with appropriate skills for the incident response team.
- Identify other groups within the organization that may need to participate in incident handling.



Determine which services the team should offer.

# Events and incidents

## Event –

- any observable occurrence in a system or network
- Examples of events?

## Computer security incident –

- A violation or imminent threat of violation of computer security policies, acceptable use policies, or standard security practices
- Examples of incidents?



# Policy vs. Plan vs. Procedure

## Policy –

- Governs the response capability

## Plan –

- How the organization responds to an incident

## Procedure –

- SOP documents specific tactics



# Team Structure

## Three organizational models

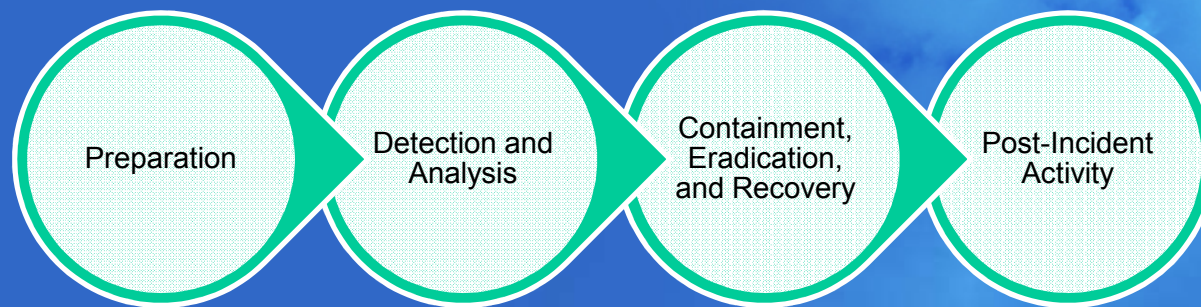
- Centralized team
- Distributed team
- Coordinating team

## Three staffing models

- Employees
- Partially outsourced
- Fully outsourced



# Handling an Incident





# Preparation

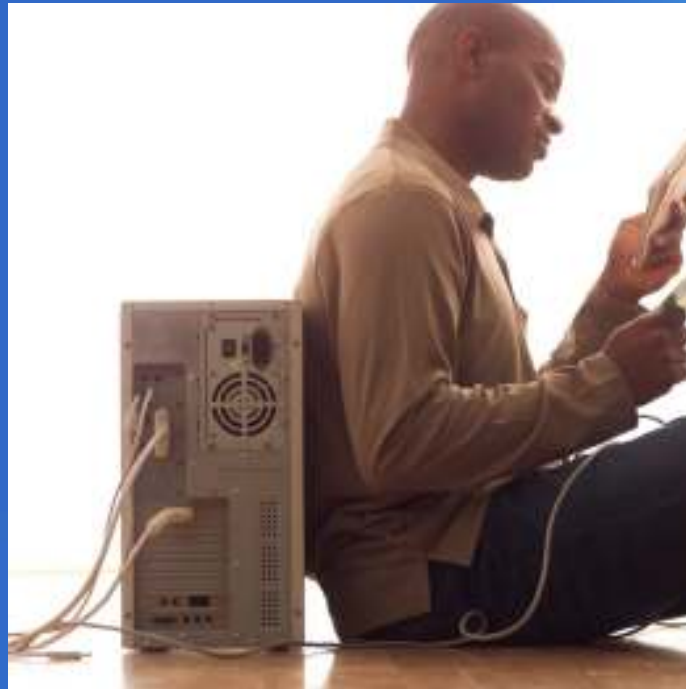
Two main preparation activities:

- Preparing to handle incidents
- Preventing incidents



# Detection and Analysis

Be prepared to handle incidents from common attack vectors.



# Understand Signs of an Incident

## Precursors

- Web server log entries showing usage of a vulnerability scanner
- New exploit targeting your mail server

## Indicators

- IDS alerts
- Antivirus alerts
- Sysadmin sees suspicious activity



# Incident Analysis Recommendations

- Profile networks and systems
- Understand normal behaviors
- Create a log retention policy
- Perform event correlation
- Keep all hosts clocks synchronized
- Maintain and use a knowledge base of information
- Use Internet search engines for research
- Run packet sniffers
- Filter the data
- Seek assistance from others



# Document, document, document



# Incident Prioritization

- Functional impact of the incident
- Information impact of the incident
- Recoverability from the incident



# Notification

Your plan should detail who gets status updates and when

- CEO
- Head of security
- Law enforcement
- Users



# Containment, Eradication, and Recovery

- Choose a containment strategy
- Evidence gathering and handling
- Identifying the attacking hosts – CAUTION
- Eradication and recovery





# Post Incident Activity

- Lessons Learned
- Using collected incident data
- Evidence retention



# Coordination and Information Sharing

- Plan coordination with external parties before incidents occur.
- Consult with the legal department before initiating any coordination efforts.
- Perform incident information sharing throughout the incident response life cycle.
- Attempt to automate as much of the information sharing process as possible.
- Balance the benefits of information sharing with the drawbacks of sharing sensitive information.



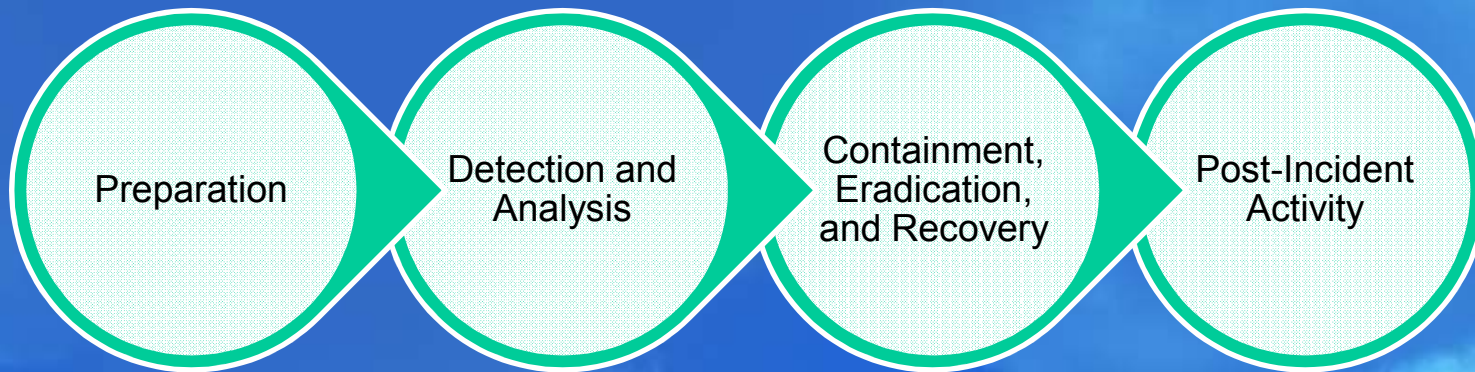
## Coordination and Info. Sharing (con't)

- Share as much of the appropriate incident information as possible with other organizations.



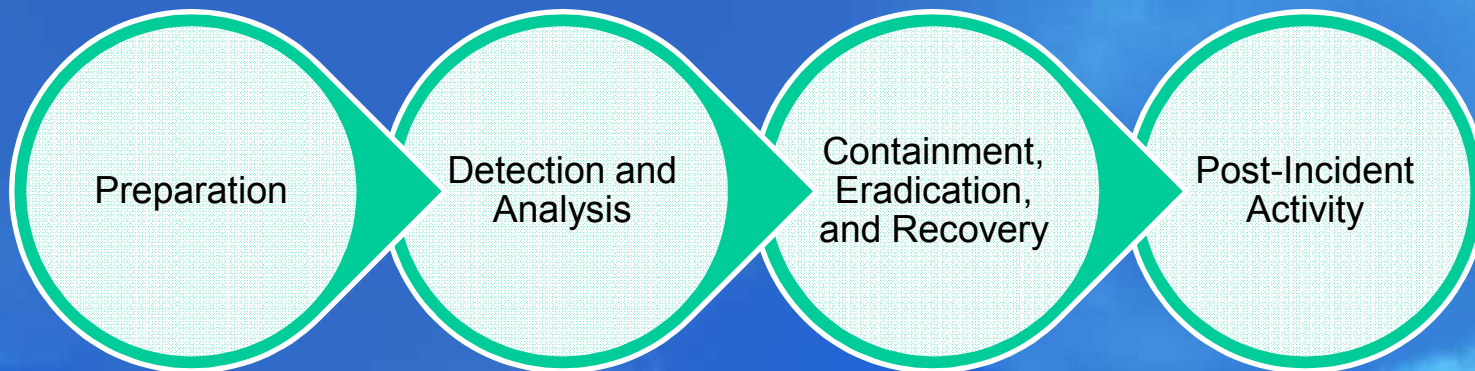
# Scenario 1

On a Wednesday evening, the organization's physical security team receives a call from a payroll administrator who saw an unknown person leave her office, run down the hallway, and exit the building. The administrator had left her workstation unlocked and unattended for only a few minutes. The payroll program is still logged in and on the main menu, as it was when she left it, but the administrator notices that the mouse appears to have been moved. The incident response team has been asked to acquire evidence related to the incident and to determine what actions were performed.



## Scenario 2

On a Sunday night, one of the organization's network intrusion detection sensors alerts on anomalous outbound network activity involving large file transfers. The intrusion analyst reviews the alerts; it appears that thousands of .RAR files are being copied from an internal host to an external host, and the external host is located in another country. The analyst contacts the incident response team so that it can investigate the activity further. The team is unable to see what the .RAR files hold because their contents are encrypted. Analysis of the internal host containing the .RAR files shows signs of a bot installation.



# Thank You!



## Contact Info

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